

January 15, 2002

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, CA 90012

Dear Supervisors:

**REQUEST FOR APPROVAL TO IMPLEMENT  
THE WRAPAROUND PROGRAM INFRASTRUCTURE  
(ALL DISTRICTS AFFECTED)  
(3 VOTES)**

**IT IS RECOMMENDED THAT YOUR BOARD:**

1. Approve the implementation of the Wraparound infrastructure within the Department of Mental Health (DMH) (Attachment A) effective February 1, 2002 at an estimated FY 2001-02 cost of \$1,178,530, partially offset by Title IV-E funding, with a net County cost (NCC) of \$158,992, and estimated ongoing full-year costs of \$2,828,472, with a NCC of \$381,581. The FY 2001-02 NCC will be fully absorbed by the Department of Children and Family Services (DCFS).
2. Designate DMH to serve as the lead department, on behalf of the Interagency Children's Services Consortium, for the Wraparound infrastructure.
3. Approve interim ordinance authority for thirty-four (34) additional positions identified on Attachment B, pursuant to Section 6.06.020 of the County Code, as recommended by the Department of Human Resources (DHR).
4. Authorize DCFS, DMH, the Department of Health Services (DHS), and the Probation Department to fill the Wraparound infrastructure positions.



### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

On October 20, 1998, your Board committed to the development of a long-term system of care for returning children to families, supported by the services needed to live safely and well within their communities. The Interagency Children's Services Consortium (Consortium) adopted the Wraparound approach as the foundation for building this system. The Wraparound Program allows agencies to "pool" their foster care funds so they can individualize services and use whatever resources are necessary to support children in their homes and communities.

On October 10, 2000, your Board approved two Wraparound contracts for services in Service Planning Areas (SPAs) 2 and 3 as Phase I of the Wraparound Program. On November 6, 2001 your Board approved a Phase II expansion of the Wraparound Program by authorizing contracts with Lead Wraparound Agencies (LWAs) for the provision of Wraparound services throughout the County. Phase II will provide for at least one LWA in each SPA.

The recommended action will implement the Wraparound infrastructure necessary to provide adequate oversight, coordination, collaboration, monitoring and reporting in support of the Wraparound Program.

### **Implementation of Strategic Plan Goals**

The recommended actions are consistent with the following principles of the Countywide Strategic Plan:

- Goal 1 Service Excellence, Strategy 2: Design seamless "one County" service delivery system;
- Goal 3 Organizational Effectiveness, to ensure service delivery systems are efficient, effective and goal-oriented, Strategy 3: Collaborate across functional and jurisdictional boundaries, and
- Goal 5 Children and Families Well-Being, Strategy 1: Coordinate, collaborate, and integrate services for children and families across functional and jurisdictional boundaries.

The recommended actions provide for coordinated services to improve health, safety and survival, and emotional and social well-being outcomes for children and families.

### **FISCAL IMPACT/FINANCING**

The Wraparound infrastructure will be funded by federal and State Title IV-E Child Welfare Waiver Demonstration Project funds. Assuming February 1, 2002 implementation, estimated total infrastructure costs for FY 2001-02 are \$1,178,530, with NCC of \$158,992. Full-year costs are estimated at \$2,828,472, with NCC of \$381,581. No additional appropriation will be required to implement the Wraparound Program infrastructure. In FY 2001-02 the additional salary and employee benefits costs will be absorbed by participating departments within existing appropriations. The additional NCC for FY 2001-02 will be absorbed by DCFS within its existing budget. In FY 2002-03, each participating department will be responsible for budgeting its respective costs. DCFS will be responsible for claiming reimbursement for the expenditures.

Title IV-E funding will be received for most positions at reimbursement percentages of 47.5 percent Federal, 36.75 percent State, and 15.75 percent County. However, the Training and Technical Assistance function is eligible for enhanced Federal reimbursement which modifies the reimbursement percentages to 71.25 percent Federal, 20.13 percent State, and 8.62 percent County for training and technical assistance related positions only. The Wraparound Administrator is 100 percent reimbursed by State Children's System of Care funds. The Public Health Nurse positions are 100 percent funded by the Child Health Disability Prevention (CHDP) Foster Care Program State Grant.

There may be a need for additional staffing in FY 2002-03 as Phase II of the Wraparound Program approaches full implementation. Any additional staffing requirements will be reviewed and, if necessary, incorporated into the FY 2002-03 Proposed Budget process.

### **FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

Wraparound is a strengths-based, family-centered approach with an overall goal of maintaining children in a permanent family setting using community-based services and supports. The action of your Board on November 6, 2001 authorized the expansion of the Wraparound Program into Phase II. The Phase II expansion of the program provided for eleven (11) additional service providers to act as LWAs to provide Wraparound services throughout the County. Estimated FY 2001-02 costs for the Phase II expansion are \$15.7 million, which has been included in the Final Adopted

Honorable Board of Supervisors  
January 15, 2002  
Page 5

Budget. Each LWA is projected to serve a minimum of 25 children and families, with the expectation that more children and families will be served in the future.

The significant investment in resources, the complexity and diversity of the types of services provided to needy children and families, and the challenging coordination and collaboration efforts associated with the Wraparound Program requires that an infrastructure be established to provide adequate oversight to ensure the effective delivery and monitoring of these services. DMH is recommended as the lead department for the Wraparound infrastructure due to its experience in developing, coordinating and delivering multi-agency services, as well as the potential synergy to be achieved with its current Countywide Children's System of Care. Attachment A depicts the recommended organizational structure. Attachment B outlines the classifications and number of positions necessary. DHR has reviewed and concurs with the proposed infrastructure positions.

Under the proposed Wraparound infrastructure, DMH will serve as the lead department and the four (4) existing Consortium Project Administrator positions will be employed in a dual role as support to the Consortium, as well as managers of key Wraparound functional areas. Program support positions will be budgeted in their respective departments with operational responsibilities and reporting relationships to be governed by a Memorandum of Understanding (MOU) between the participating departments. DMH will take the lead to complete the MOU within the next two months.

#### **IMPACT ON CURRENT SERVICES (OR PROJECTS)**

The Board's decision to implement Wraparound Phase II allowed the expansion of this program on a Countywide basis and provided vital resources to children and families as an alternative to out-of-home placements. This expansion necessitates establishing an infrastructure that ensures adequate oversight, coordination, collaboration, monitoring and reporting in support of the Wraparound Program. Adoption of the recommended infrastructure will provide the County with the organizational structure and resources necessary to accomplish this.

Honorable Board of Supervisors  
January 15, 2002  
Page 6

## **CONCLUSION**

The Board's approval of the Wraparound infrastructure will provide continued support of the Interagency Children's Services Consortium's on-going effort to implement a long-term system of care for returning children to families while being supported by the services needed to live safely and well within their communities.

Respectfully submitted,

DAVID E. JANSSEN  
Chief Administrative Officer

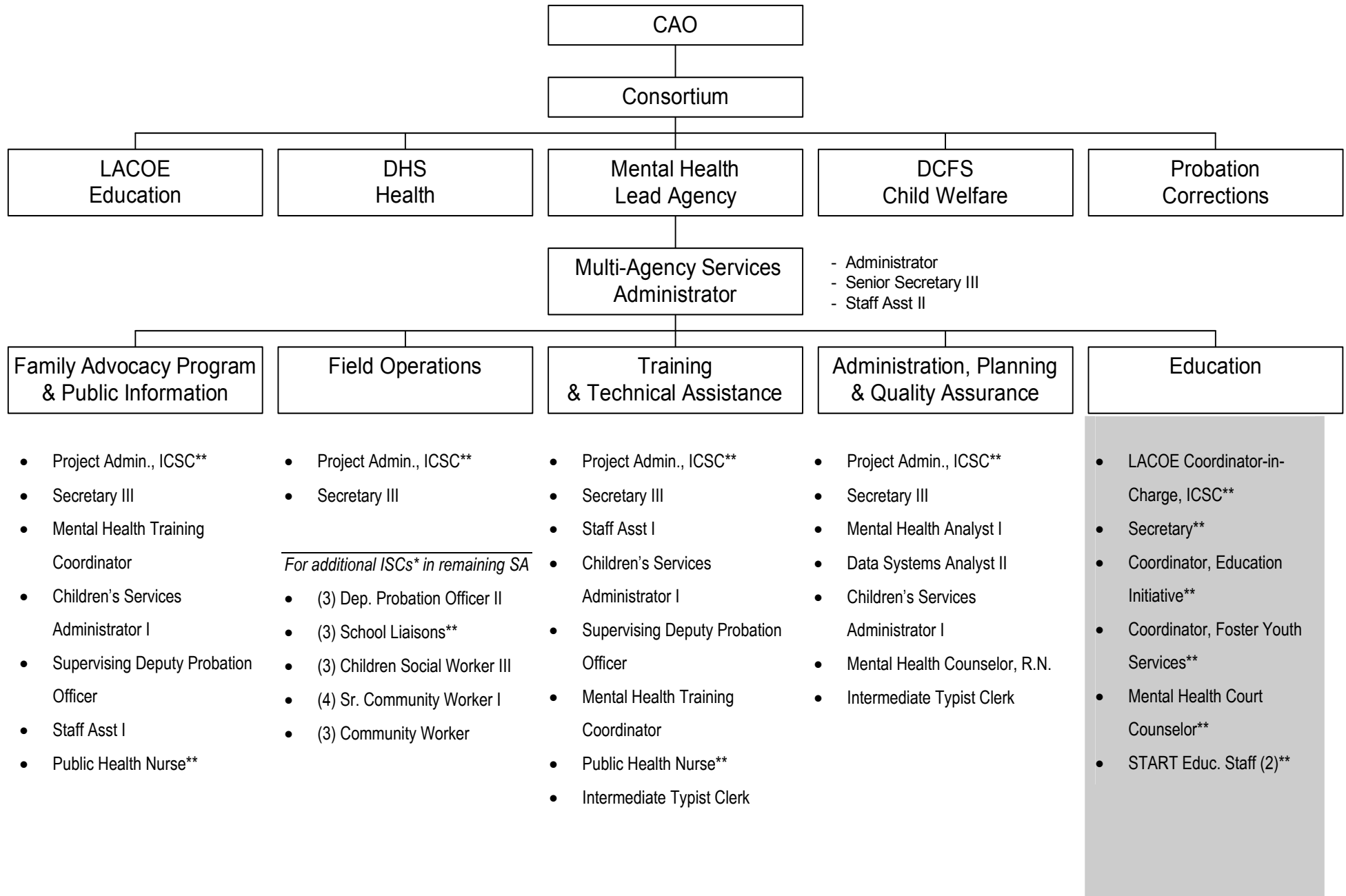
DEJ:DL  
SRK:PDC:vyg

Attachments (2)

c: Director, Department of Children and Family Services  
Acting Director, Department of Health Services  
Director, Department of Mental Health  
Chief Probation Officer  
Acting Superintendent, County Office of Education

# WRAPAROUND PROGRAM INFRASTRUCTURE

## ATTACHMENT A



**6.60.020 ADDITIONAL ORDINANCE AUTHORITY FOR POSITIONS  
IN THE MULTI-AGENCIES SERVICES ADMINISTRATION (WRAPAROUND)**

Department of Mental Health

- 1 Chief, Mental Health Programs Evaluation
- 3 Community Worker
- 1 Data Systems Analyst II
- 2 Intermediate Typist Clerk
- 1 Mental Health Analyst I
- 1 Mental Health Counselor, RN
- 1 Secretary III
- 4 Senior Community Worker I
- 1 Senior Secretary III
- 2 Staff Assistant I
- 1 Staff Assistant II
- 2 Training Coordinator, Mental Health

Department of Children and Family Services

- 3 Children Services Administrator I
- 3 Children's Social Worker III
- 1 Secretary III

Probation Department

- 3 Deputy Probation Officer II
- 1 Secretary III
- 2 Supervising Deputy Probation Officer

Department of Health Services

- 1 Secretary III